



Vingroup Corporate Presentation

August 2026



Vingroup Is an Essential Part / Proxy of the Vietnamese Economy with a Comprehensive Ecosystem of Dominant Businesses Addressing all Consumer Needs

USD 12.7 bn

2025 consolidated
revenue

2.6%

of nominal GDP¹

230,000 employees

Largest private Vietnamese corporate employer with nationwide operations in all provinces and municipalities¹⁰



#57 in
2026 Time's Asia Pacific's
Best Companies



#26 in
Fortune Southeast Asia 500 Ranking

13%

EV OEM, Sustainable Energy

VinFast comprehensive suite of fully electric cars, e-motorcycles, e-bikes and electric buses

- Established #1 position in Vietnam in all segments that we have products in a record time
- ~550,000 ICE + EV delivered to date²
- ~1,136,000 e-scooters delivered to-date²

20%

Real Estate Development & Integrated Urban Solutions

#1 Real estate developer with leading market share and unrivalled landbank

- Market leading position with unrivalled landbank, sufficient for c.30 years of development⁴
- Pioneer of large-scale integrated townships in Vietnam, delivering smart, sustainable and lifestyle-centric urban ecosystems under an all-in-one model, with ESG excellence and TOD strategy driving long-term value creation

2%

Education

VinUniversity: University and post-graduate education. The youngest university in history to receive 5-Star QS ratings in nine categories⁵

Vinschool: High-quality K-12 school system

- Largest private education system in Vietnam⁶
- 19 campuses⁷ accredited by CIS
- 58 Vinschool campuses under operation in five provinces, municipalities, educating c.51,000 students

17%

Hospitality and Entertainment

Vinpearl premium resorts and hotels, high-end amusement parks and world-class golf courses.

- c.17,500 room keys for operational hotels and beach villas⁹
- International partnership: Meliá Hotels International and Marriott International
- 16 amusement park facilities and 6 world-class golf courses

3%

Healthcare

At the Healthcare Asia Awards 2026, Vinmec was recognized in three categories: "Healthcare System the Year – Vietnam", second consecutive year for this achievement, "Patient Care Initiative of the Year" and "ESG Program of the Year".

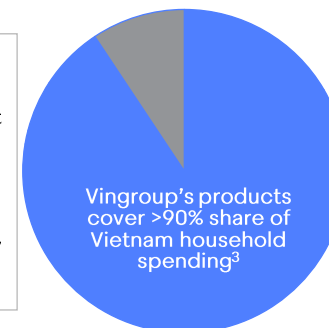
- Ten hospitals⁴ (two hospitals accredited for JCI and ACC standards⁸)
- Seven international clinics

38%

Retail Mall

Vincom "all-in-one" shopping, entertainment, and dining retail malls.

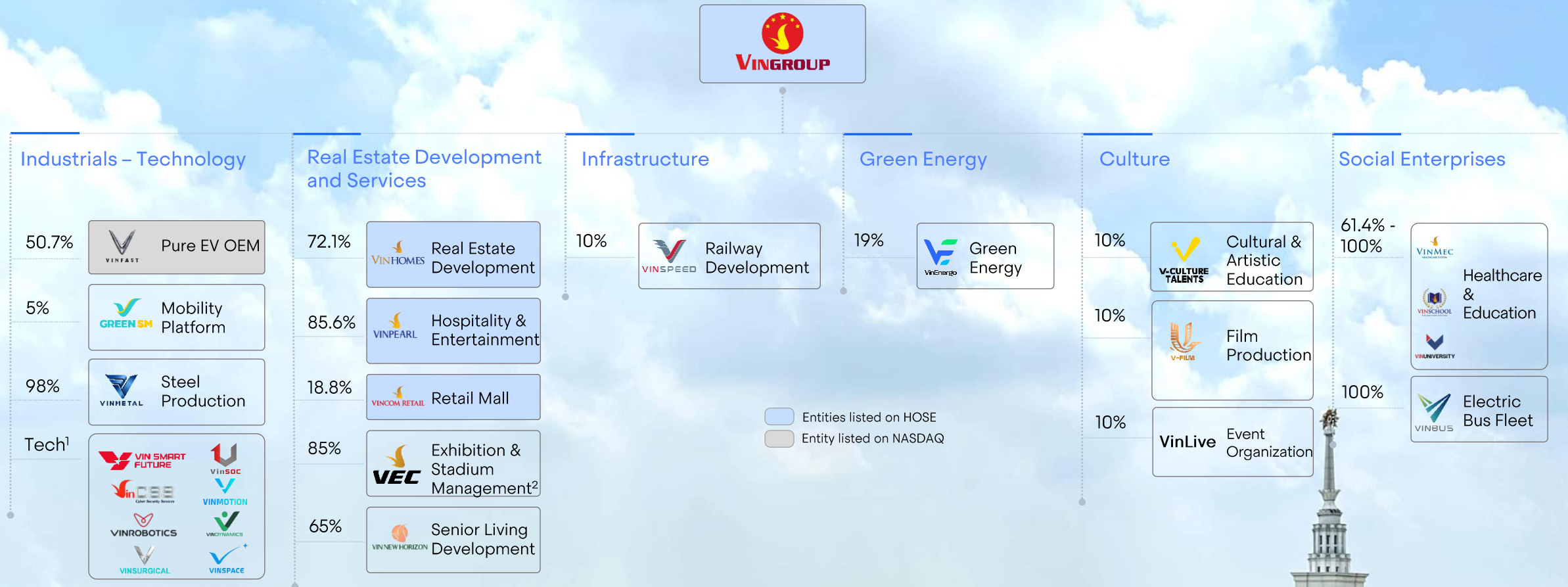
- 90 retail malls in operation⁴
- Covering 31 cities and provinces across Vietnam⁴
- 1.91 million sqm in retail GFA⁴



Refer to share of Vietnam household spending

Source: Fortune, Brand Finance, EIU, IMF, International Financial Statistics; General Statistics Office of Vietnam. USD/VND exchange rate of 26,227 as of 31 December 2025. Note: (#) ranking based on market share. 1. Equal to Vingroup's audited consolidated revenue in FY2025. 2. The number of cars delivered includes both internal combustion engine and electric vehicles, cumulative as of 30 June 2026. 3. Based on Vietnam's household spending in 2025 of USD 269 billion. 4. As of 30 June 2026. 5. Global engagement, good governance, program strength, academic development, teaching, employability, facilities, arts, and social impact. 6. Based on total number of kindergarten to high school students in selected private and international schools in Hanoi and HCMC in school year 2025 – 2026. 7. 19 campuses located at Vinschool The Harmony, Vinschool Times City, Vinschool Central Park, Vinschool Green Bay, Vinschool Thang Long, Vinschool Gardenia, Vinschool Imperia, Vinschool Golden River, Vinschool Metropolis and Vinschool Ocean Park 1. 8. JCI Accreditation – Gold standard in health care. ACC accredited in operational management and heart failure treatment. 9. Out of the rooms available for rent that are owned by Vinpearl, 62% is managed by Meliá Hotels International and Marriott International. 10. Total employees include the Group and affiliated companies as of December 31, 2025

Corporate Structure



Note: All shareholding percentages presented are based on Vingroup's effective interest as of 31 March 2026. 1. Vingroup holds effective ownership interests ranging from 51% to 100% in other companies under its Industrial – Technology pillar. 2. Vingroup holds interest of 85% in VEFA, the parent company of VEC.

Proven Track Record of Developing Vietnamese Brands of Scale

Vietnam's First Class Labor Medal

- Vingroup – Outstanding Progress in Construction of Vietnam Exposition Center
- Kind Heart Foundation – Outstanding Contribution to Socioeconomic Development

Vietnam Report

- Vingroup – Largest Private Enterprise in Vietnam
- Vinhomes – Top 10 Most Reputable Real Estate Developers in 2026

Fortune Southeast Asia 500

- Vingroup – Ranked #37 in 2025 Fortune Southeast Asia 500

Time Magazine 2026

- Vingroup – Ranked #57 in the Top 500 Asia-Pacific's Best Companies of 2026
- Vinhomes – Ranked #352 in the Top 500 Asia-Pacific's Best Companies of 2026
- VinFast – Top 200 Asia-Pacific's Best Companies of 2025

2025 Brand Finance Vietnam 100

- Vinhomes, Vincom Retail, Vinpearl, VinFast, Vinschool, Vinmec – Top 100

Healthcare Asia Awards 2026

- Vinmec – Healthcare System of the Year



AIBP 2023 ASEAN Tech

- ESG Award

Nikkei Asia 300 (2015 – 2023)

- Top 300 Largest and Fastest Growing Businesses in Asia

Healthcare Asia Awards 2026

- Vinmec – ESG Program of the Year

Finance Asia Awards 2025

- Vingroup – Gold Medals for Most Committed to ESG, Best Investor Relations, Best Mid Cap Company, Most Committed to DEI, Best Use of Technology, Best Conglomerates in Vietnam.

- Vinhomes – Best Real Estate in Vietnam

- Vinpearl – Best Consumer Services in Vietnam

ESG Business Awards 2025

- VinUni – University – Government – Community Collaboration

- VinUni – Interdisciplinary Collaboration

Vietnam ESG Awards 2025

- VinUni – Pioneering Science and Technology

Asia Pacific Enterprise Awards 2025

- Vinhomes – Corporate Excellence Award



India's Bharat New Car Assessment Program

- 5-star safety certification (VF6 & VF7)

Jagran Hi-Tech Awards 2026

- EV Champion of the Year

Car&Bike Awards 2026

- Breakthrough Brand of the Year

BBC TopGear India Awards 2026

- EV SUV of the Year – Editor's Choice (VF7)

Auto Excellence Awards 2026

- Value for Money Car of the Year (VF6)

Motor Vikatan Awards 2026

- Urban Electric Vehicle of the Year (VF7)

Asia Pacific Property Awards 2024

- Mixed Use Development and Sustainable Residential Development (Vinhomes Ocean Park 3)
- Best Mixed-Used Development (Ocean City)

Awards for Selected Sites of Vinpearl:

- Vietnam Golf & Leisure Awards 2026
- 2026 World Golf Awards

- Agoda Gold Circle Awards 2025

- Agoda's Customer Review Awards 2024

- TripAdvisor 2023 Traveler Review Awards

- Expedia Travelers' Choice 2023 Award

- Agoda 2023 Golf Association Awards



The Asset AAA

- Best Issuer for Sustainable Finance (2022), Best Green Loan (2022)
- Best Equity Linked Deal in Vietnam (2021)
- Best Vietnam Transaction (2020)
- Best Vietnam IPO (2018), Best M&A (2018), Best Syndicated Loan (2018), Best Issuer – Corporate (Southeast Asia – 2018)

Finance Asia

- Finance Asia – Best Real Estate Deal (2021)
- Best Frontier Market Transaction (2020)
- IPO of the Year (2018), Best Vietnam Deal (2018), Private Equity Deal (2017)



VinFast – Leading through a Comprehensive and Fully Commercialized EV Portfolio



	VINFAST – PERSONAL VEHICLES							GREEN – COMMERCIAL LINE					LAC HONG – ULTRA LUXURY			
																
Model	VF 2	VF 3	VF 5	VF 6	VF 7	VF MPV 7	VF 8	VF 9	Minio Green	Herio Green	Nerio Green	Limo Green	EC Van	Lac Hong 900 LX	Lac Hong 800S	Lac Hong 900S
Segment	Minicar	Minicar	A	B	C	MPV	D	E	Minicar	A	C	MPV	Cargo Van	Ultra-Luxury Edition		



From the early years of using German technologies (BMW platforms), today, in-house R&D professionals at VinFast and software engineers across the related technology companies within the Vingroup ecosystem collectively develop proprietary and differentiated vehicle platforms, EE-architectures and mobility software for VinFast.

Highest Safety Standards

- ASEAN NCAP 5 stars
- Euro NCAP 4 stars
- NHTSA 4 stars
- Bharat NCAP 5 stars

Manufacturing Network¹

Vietnam Hai Phong

- SOP: 2018
- Capacity: 300K units/year
- >90% automation level

Vietnam Ha Tinh

- SOP: 2025. Capacity: 200K units/year
- Battery pack factory: 100K packs/year

Indonesia Subang

- SOP: 2025
- Phase I capacity: 50K units/year

India Tamil Nadu

- SOP: 2025
- Phase I capacity: 50K units/year

Other Offerings

VF Wild
Pick-up Truck Concept

E-bus
4 models

E-scooters
3 product lines:
Affordable – Premium – Sport

E-bike
DrgnFly

Source: Company information. 1. Including factories and access to manufacturing capabilities through long-term contract manufacturing arrangement

Green SM – Leading the Green Transition



200,000+ EVs

Fleet size¹
#1 in taxi & ride hailing industry in Vietnam



15 mn customers

Active customers³



c.50+%

Market share in Vietnam²



7 markets

Geographic footprint²



COMPREHENSIVE SUITE OF SERVICES

4W



Green Mini / Green Car
Eco-friendly EV service offering affordable pricing for daily commuting needs.



Green Premium
Premium EV experience featuring professional drivers.



Green Limo
Premium EV travel option for groups of six or passengers with extra luggage.

2W



Green Bike
Fast, flexible, and green e-scooter service.



Green Express
Electric delivery service ensuring speed and reliability.



Green Food
Convenient and safe food delivery service

COMPETITIVE ADVANTAGE

- ✓ **Quality leadership**
High-quality driver training to ensure premium customer experience
- ✓ **Cost efficiency & infrastructure**
Dedicated EV charging infrastructure to lower operational cost
- ✓ **B2B synergy**
Establish premium, pan regional B2B Mobility service
- ✓ **Strong ESG alignment**
Align with the net-zero emissions target by 2030.

Vinhomes – Vietnam's #1 Real Estate Developer

#1 Real estate developer in SEA – Dominant position in Vietnam



USD 23.7 bn

Market cap^{1,2}

USD 5.8 bn

2025 revenue²

- **Leading landbank of c. 40,000 ha¹ in Vietnam**, sufficient for long term development and deliver sustainable growth
- **Robust track record with the development of 32 urban projects nationwide**, with end-to-end real estate value chain capabilities
- **Diversified portfolio**, spanning residential, leasing, industrial real estate, property management and construction services

All-in-one ecosystem integrates with ESG & smart living innovation



Revolutionizing the real estate landscape with integrated mega projects

- Iconic, high-end mixed-use buildings
- Located in the central business districts

Elevate urban commercial landscape



Vinhomes Metropolis



Vinhomes Dong Khoi

- Integrated urban complexes in CBDs
- Introduced premier facilities

Develop most elite metropolitan areas



Vinhomes Royal City



Vinhomes Central Park

- Large-scale mixed-use townships (300 ha+)
- Wide range of Vingroup's amenities
- Diverse offerings with reputable partners

Capitalize on infrastructure upgrades



Vinhomes Ocean Park 1-2-3



Vinhomes Grand Park

- Mega hybrid projects in emerging cities & provinces
- Premier residential and tourism destinations



Vinhomes Green Paradise



Vinhomes Global Gate Ha Long

2002 – 2011

Integrated Buildings in Tier-1 Cities

2013 – 2016

Integrated Developments in CBDs

2018 – 2025

Large-Scale Integrated Townships

2026 onwards

ESG & TOD Megacities

Vinpearl – Vietnam’s Leading Integrated Hospitality Platform with Premium Resorts & Hotels

Vietnam’s Leading Hospitality & Entertainment Brand



Top 12 largest market capitalization companies in Vietnam¹

#1 listed hospitality company in Vietnam

Well-positioned for long-term growth, supported by leading scale and strong operating leverage



c.USD 6.1 bn
Market cap¹

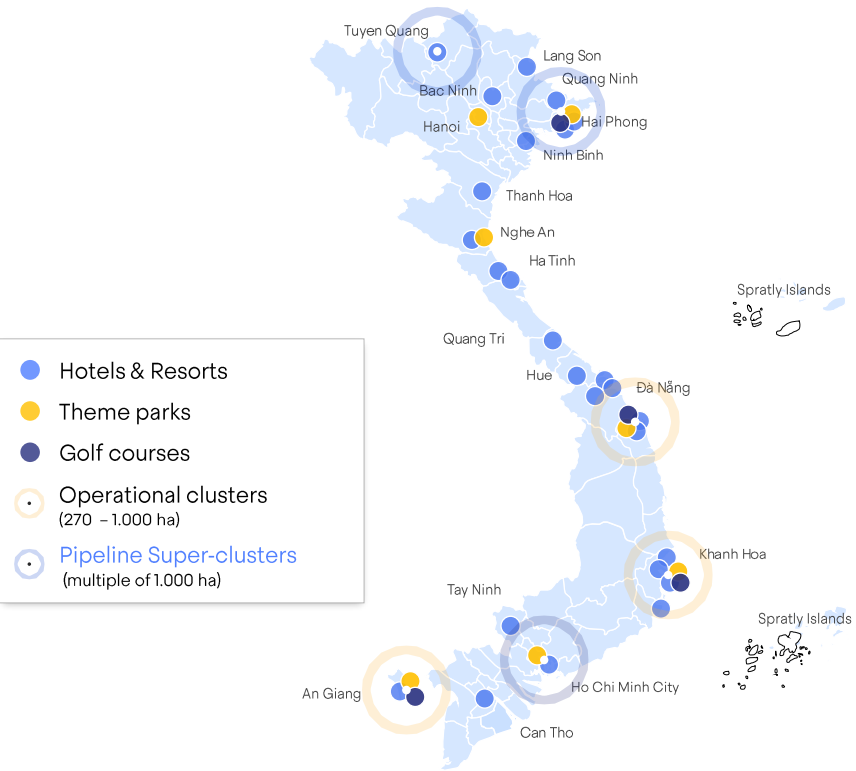


60 facilities
Across 20/34 provinces/cities²



USD 590 mn
2025 revenue

Pioneer of the Integrated Mega-Complex Model with Complementary Services



Hotel & resort





>17,500 rooms
35 hotels
in 19 provinces / cities

2.5 mn
Annual room night sold in 2025

22%
market share in 5-star luxury hotels and resorts segment³

Amusement park





16 parks
>780 ha site area
in 8 provinces / cities

10.4 mn
Annual visitors in 2025

35%
Market share in major cities⁴

Golf





6 courses
144 holes
in 6 provinces / cities

236.000
Annual rounds played in 2025

28%
Market share in selected cities⁵

Notes: 1. As of 30 June 2026. Exchange rate USD/VND of 26,357. 2. Includes 35 hotels & resorts, 16 amusement parks and wellness facilities, 6 golf courses, and 3 culinary & convention centers across 20/34 provinces/cities in Vietnam and overseas markets. 3. Share by number of rooms in respective 5-star hotels and resorts market (2026). 4. Market share based on the number of facilities in the theme park, water park, and zoo/safari markets in 2022. 5. Share by number of golf holes in respective markets of Hai Phong, Da Nang, Khanh Hoa, An Giang and Ho Chi Minh City (2026).

Vincom Retail – Vietnam’s Leading Retail Real Estate Platform



USD 335 mn
2025 revenue²

USD 2.5 bn
Market cap^{1,2}

1.91 mn
Total mall GFA (m²)³

90
Operating malls³

~211 mn
Annual mall footfalls⁴

1

Significant market growth potential

- ✓ Vietnam is projected to be the leading retail markets in ASEAN
- ✓ Shopping mall penetration remains low, offering substantial growth opportunities

2

Preferred partner of leading global brands

HERMÈS PARIS

YVES SAINT LAURENT

SWAROVSKI

DIOR

KARL LAGERFELD

TOMMY HILFIGER

3

Competitive advantages from the Vingroup ecosystem

- ✓ Integrated “all-in-one” mega urban developments generating strong built-in customer traffic.
- ✓ Strong operational capabilities and commitment to sustainable development

VINCOM CENTER (12% GFA)

Location	City-center, CBD
GFA	40,000 – 60,000 m ²
No. of Malls	6

VINCOM MEGA MALL (34% GFA)

Location	In integrated, mixed-use projects
GFA	45,000 – 150,000 m ²
No. of Malls	8

COMMERCIAL STREETS

Location	Within Vinhomes township projects (Vinhomes Ocean City, Vinhomes Green Paradise,...)
----------	--

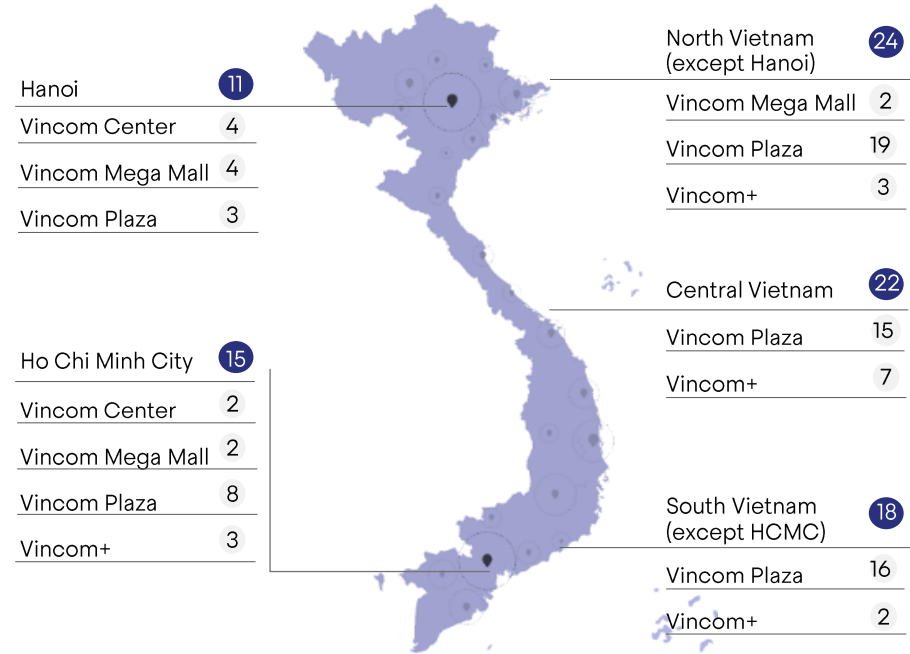
VINCOM PLAZA (50% GFA)

Location	High-density areas of provinces
GFA	10,000 – 40,000 m ²
No. of Malls	61

VINCOM+ (4% GFA)

Location	Medium-density, non CBD
GFA	3,000 – 5,000 m ²
No. of Malls	15

VINCOM COLLECTION



Notes: 1. As of 30 June 2026. 2. Exchange rate USD/VND of 26,357. 3. As of 30 June 2026. 4. 2025 Companie’s Information.

VinEnergy – Comprehensive Green Energy Solutions for the Future



2.8 GW

Renewable energy portfolio under development in Vietnam

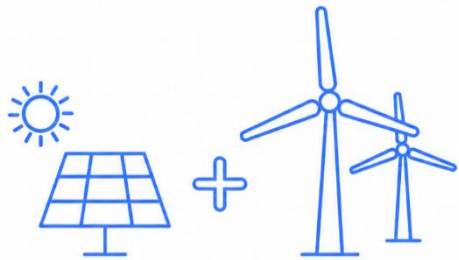
100 GW

Target development scale in Vietnam and international markets



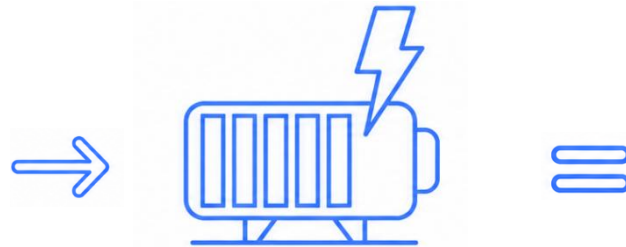
Integrated renewable energy value chain

Green Energy Production



- ✓ Green renewable energy
 - Solar power
 - Wind power
 - Green hydrogen
- ✓ BESS
 - Pioneering solutions in the market, with a production capacity of 4.2 GWh / year

Transmission



- ✓ Investments in grid infrastructure

Electricity Distribution



- Serving **every demand**
 - ✓ Households
 - ✓ Industrial zones
 - ✓ Corporate clients



Vingroup and The Founders' Efforts “For a Better Life of People”

Vinmec – Centers Of Excellence With Specialized Infrastructure And High-quality Offerings

14+

Years of experience

2,428

Total bed capacity¹

10

General hospitals¹
2 hospitals accredited for JCI

7

Clinics¹

1

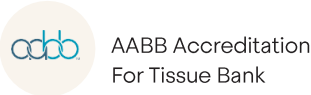
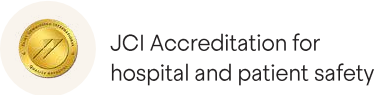
Research centers¹
Center for Regenerative Medicine and Cell Therapy

c.5.6 million

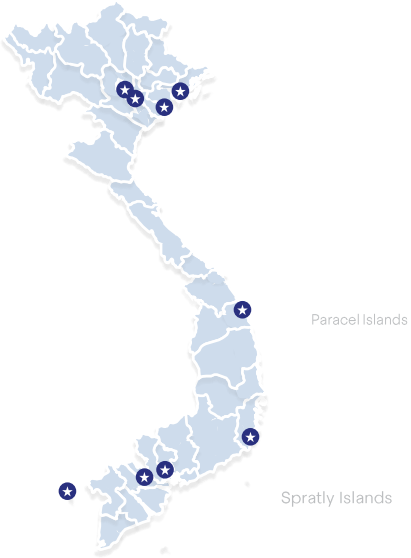
Number of outpatient visits
(2018-1H26)

✓ International best practices with industry best accreditations

✓ State-of-the-art facility and equipment
Modern Hybrid operating room, Advanced tomography machine CT Scan 640 slices, Modern 16-sequence SPECT/CT system, TrueBeam NDS120HD V2.7 Accelerated Radiation Therapy Machine (USA)



✓ Extensive network with renowned international partners



Note: 1. As of 30 June 2026

Vingroup and The Founders' Efforts “For a Better Life of People” (cont’d)

Vinschool – Incubator of Talent and Largest Private K-12 Education System in Vietnam¹



58

Campuses under operation in 5 provinces, municipalities³

c.51,000

Students³

c.7,400

Teachers & employees³

Largest education system in Vietnam with scale equaling the next 03 competitors combined

Campuses located at **premium location of Vinhomes’ residential projects** with best in class facilities and 100% teachers trained to international standards

High quality on par **with leading international and bilingual schools** with competitive tuition fees

19 campuses accredited by CIS²



Vingroup and The Founders' Efforts “For a Better Life of People” (cont’d)

VinUniversity – A University of Excellence – Developing Talents for the Future

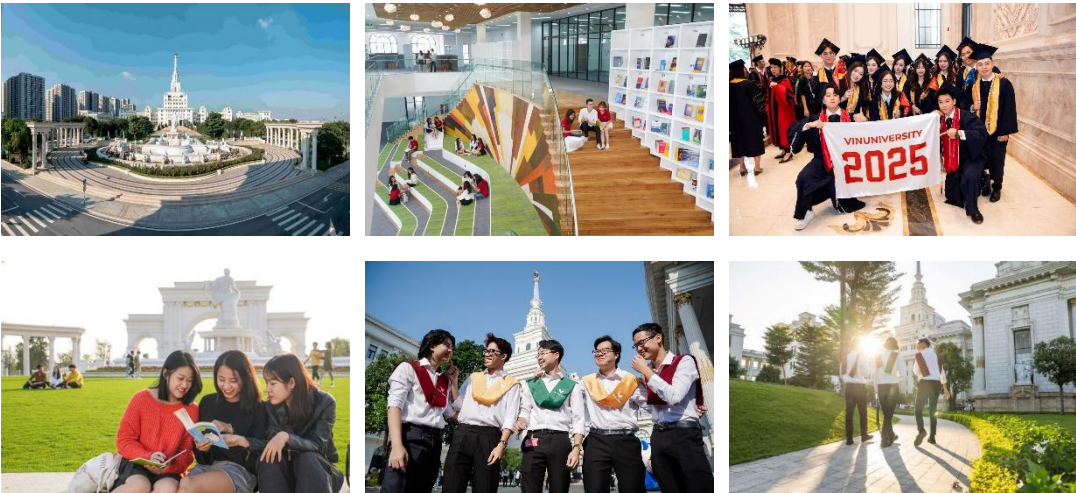


The Youngest

University in APAC to receive 5 stars on the QS rating system in 9 categories

c.1,900
Students from 35 countries¹

04
Specialized institutes



Note: 1. As of 30 June 2026

Vietnam’s first UNESCO Chair

under the model of a Research and Training Center, with a focus on Environmental Leadership, Cultural Heritage, and Biodiversity

Strategic collaborations



Partnerships

Professional Services		Financial Services		Industrials, IT & Telecom	
Healthcare		Hospitality		Education	
E-commerce & Retail		Manufacturing		Real Estate & Services	
Advertising		Transportation & Utilities		Pharmaceuticals	

Vingroup and The Founders' Efforts “For a Better Life of People” (cont’d)



VINBUS

A modern, smart electric bus fleet equipped with essential technologies; safety features available for the first time in Vietnam. VinBus has presence in five cities with **614 buses**¹ and operating **48 routes**¹. Since launch, VinBus traveled **100.0 million kilometers**¹, served **c.192.5 million customers**¹, helped reducing over **83,000 tCO₂**





VINIF

VINGROUP INNOVATION FOUNDATION: Founded to support scientists and young talents to conduct world-class research projects in the field of Science, Technology, Engineering, Medicine, Economics and Education, to bring about positive and sustainable changes for Vietnam





“FOR GREEN FUTURE”
FOUNDATION

The For Green Future Foundation was established on July 7, 2023, as a non-profit organization founded by Vingroup with the aim of implementing practical projects and initiatives for sustainable development through a green transformation program in Vietnam.



The Foundation will initiate practical projects and action programs aimed at realizing sustainable green development. With a mission to contribute to the government's goal of achieving net-zero emissions by 2050, the Fund promotes green initiatives in daily life, raises community awareness, and urges individuals to take action today for future generations





QUÝ THIÊN TÂM

KIND HEART FOUNDATION: Established in 2006 to carry out charitable activities for Vingroup. Since its establishment, the Foundation has helped improve the lives of tens of thousands of people. The majority of Kind Heart Foundation's funding is contributed by Vingroup's founders and senior management. It was awarded the **First-Class Labor Order** by the President of Vietnam in August 2025, honoring its continuous humanitarian work and community support.





VINFUTURE
PRIZE

Founded and sponsored by Chairman Pham Nhat Vuong and his wife Pham Thu Huong, VinFuture catalyzes meaningful changes in people's everyday lives through tangible and highly scalable improvements in areas such as productivity, prosperity, connectivity, health, safety, environment, sustainability, and their overall happiness regardless of socioeconomic status. Annual USD 4.5 million prize. Received 1,705 nominations from over 70 countries and territories for the 2025 VinFuture Prize.



 Social enterprises contributed by Vingroup
 Social enterprises contributed by founders of Vingroup

Source: Company information, as of June 2026. Exchange rate: 26,286 VND/USD. (1) Data as of 30 June, 2026

Company Information

Vingroup Joint Stock Company (referred to as “Vingroup” or “the Group”) is one of the largest listed companies in Vietnam as measured by market capitalization.

Vingroup today bases its strategy on the principles of sustainability and professional management to operate in six major business verticals:

- **Industrials – Technology**
 - **VinFast**, the first and largest domestic comprehensive automobile manufacturer and electric scooter producer in Vietnam
 - **VinMetal**, steel manufacturer
 - **Green SM**, all-electric taxi and mobility service platform
 - **VinSmart Future**, Data science, AI research and digital infrastructure development
 - **VinSOC**, cybersecurity governance and operations across Vingroup
 - **VinCSS**, cyber security service
 - **VinRobotics, VinMotion, VinDynamics** humanoid robot research and development
 - **Vinsurgical**, surgical robots, smart medical devices, and healthcare solutions research, development and transferring
 - **Vinspace**, aerospace technology, satellite systems, and space innovation
- **Real Estate Development and Services**
 - Residential **Vinhomes** premium apartments, villas and shophouses, mid-end real estate with integrated facilities, Happy Home – social housing
 - Hospitality-focused **Vinpearl** hotels, resorts and beach villas, and **VinWonders** amusement parks and conservation parks
 - Retail Leasing **Vincom** quality shopping malls
 - Exhibition and Stadium Management **VEC**
 - **Vin New Horizon**, premium international-standard retirement and nursing service chain in Vietnam
- **Infrastructure**
 - **VinSpeed**, pioneering high-speed railway developer
- **Green Energy**
 - **VinEnerg**, developer and provider of sustainable energy solutions
- **Culture**
 - Cultural and multimedia development initiatives, **V-Culture Talents, V-Film**, and **VinLive**.
- **Social Enterprises**
 - Healthcare service provider, **Vinmec** (including hospitals and clinics)
 - Quality education provider **Vinschool** featuring the K-12 education system, and **VinUniversity** not-for-profit private university
 - **VinBus**, public passenger transport under not-for-profit model

More information on Vingroup can be found at <https://vingroup.net>

Offices

HANOI HEADQUARTERS

Number 7, Bang Lang 1, Vinhomes Riverside
Phuc Loi Ward
Hanoi, Vietnam

HO CHI MINH CITY BRANCH

Vincom Dong Khoi – Floor 20A
72 Le Thanh Ton, Sai Gon Ward
Ho Chi Minh City, Vietnam

Contacts

Investor Relations Department

Address: Vingroup Hanoi Office (Headquarters)

Email: ir@vingroup.net

Tel: +84 (24) 3974 9999 (Ext. 9036)

Fax: +84 (24) 3974 8888